



Est. 1952 in Westminster, CO  
Serving, Collaborating, Learning, and  
Innovating

## COMMUNITY PROJECTS, PARTNERSHIPS, AND MEMBERSHIPS

- Founded Colorado Center for Primary Care Innovation, a 501c(3) in 2007 and created ART<sup>2</sup>, 2018-Present
- Patient Advisory Council 2013-Present
- Westminster Chamber of Commerce: Member, 2017-Present
- Denver Public Schools, Department of Transportation, *Healthwize* lifestyle classes offered to bus drivers, crossing guards, 2018-2019.
- Westminster Parks and Recreation, *Healthwize* lifestyle classes offered to local residents, patients, 2017-2018.

## AWARDS

- National Committee of Quality Assurance
  - PCMH Recognition 2008 - 2021
  - Diabetes Recognition 2006 - 2021
  - Heart/Stroke Recognition 2007 - 2021
- Nomination, Humanitarian award. COPIC Foundation, 2019. R. Scott Hammond, MD.
- Proclamation, 65 Year Anniversary. Jefferson County, Colorado. 2018.
- *The Denver Post*. "Strength in Health". Nomination, 2014. R. Scott Hammond, MD.
- Exemplar Practice. *The Primary Care Team: Learning from Effective Ambulatory Practices (LEAP)* Project. Robert Wood Johnson Foundation. 2013
- CAFP Family Physician of the year, 2011. Dr. R. Scott Hammond.
- CAFP Foundation, "PCMH of the Year" Award, 2010. Westminster Medical Clinic.

## PRACTICE-BASED AND CLINICAL RESEARCH

- Colorado Center for Primary Care Innovation:
  - ART<sup>2</sup> CO Loneliness Project 6/2019 – Present
  - Health Literacy and the Patient Perspective in Primary Care. 2/2014 – 12/2014
- Advanced care planning and serious illness conversations: Practice Implementation Toolkit. University of Colorado funded by PCORI. MetaLarc. 2018-2021.
- Small+Safe+Well (SSWell) study. Colorado School of Public Health. 2018-2021.
- Loneliness in Primary Care Patients: A Prevalence Study. Mullen. *Ann Fam Med* 2019;17:108-115.
- Cancer Survivorship Care in Advanced Primary Care Practices A Qualitative Study of Challenges and Opportunities. Rubenstein. *JAMA Intern Med*. doi:10.1001/jamainternmed.2017.4747
- NRPA Electronic Health Records Referral Guide, Arthritis classes.
- Adult and Child Consortium for Outcomes Research and Delivery Science, Physician discussion group. Sponsored by NIH. 6/6/2016
- Integrating Behavioral Health – A Shared Service Model. Advancing Care Together. The Colorado Health Foundation. 2011-2014
- Development of Primary Care Laboratory Medicine Communication Performance Metrics. - State Networks of Colorado Ambulatory Practices and Partners (DATE)
- *INSTTEPP: Implementing Network's Self - management Tools Through Engaging Patients And Practices*. Agency for Healthcare Research and Quality, 2013.
- Anti-depressant side effects in relation to prescription adherence; Cardiovascular Risk Reduction Learning Community in DARTNet. Distributed Ambulatory Research in Therapeutics Network (research of American Academy of Family Physicians): 7/2009- 6/2011
- Depression Quality Improvement and Study Activities for Participating Practices (SPONSOR) 2010
- ABFM Maintenance Certification: Does Completion of Professional Development Programs Affect Quality of Patient Care (SPONSOR) 2010
- Understanding the Direct and Indirect Costs of Quality Measurement Data Collection and Reporting in Primary Care Practice. University of Colorado School of Medicine. 2008.

## INITIATIVES AND PILOTS

- Primary Care First, Begins 2022
- Comprehensive Primary Care Plus, Track 2, 2017-Present
- Six Building Blocks: Team Approach to Improve Opioid Management in Primary Care. AHRQ 2019-2020.
- State Innovation Model (SIM). Integrating Behavioral Health, 2016-2019.
- Learning from Effective Ambulatory Practices (LEAP Project), Robert Wood Johnson Foundation. 2012-2014.
- Colorado Multi-state, Multi-stakeholder PCMH Pilot, 2009-2012
- Systems of Care-PCMH Initiative, The Colorado Medical Society Foundation, 2009- 2011. R. Scott Hammond, MD., Medical Director
- Diabetes and Cardiovascular Collaborative (Colorado Clinical Guidelines Collaborative, CO Department of Health, Colorado Health Foundation) 2004-2006.
- Improving Performance in Practice (Colorado Clinical Guidelines Collaborative) 2006- 2009.
- Medicare Patient Advisory Commission. WORC, University of Chicago. 7/20/2016
- SIM Workforce Model Summit, Colorado Health Institute. 6/20/2016

## PUBLICATIONS

- S.B. Gold, L.A. Green (eds.), Integrated Behavioral Health in Primary Care, Springer 2019 SOURCE
- Barba, C., Hammond, S., Hammond, S. The Patient Profile: improving treatment adherence. *Ann Fam Med* May/June 2018 vol.16,
- "Can We Make Time to Heal?" *Precipice*. Dept. Family Med. Univ. of CO. No. 3. 2017.
- Hammond, Barba. "A Toolkit for Primary Care-Specialty Care Integration". *Medical Home News* v3 no.2. Feb 2011.
- McDoniel, Hammond, "A Comprehensive Treatment Program for Obese Adults Diagnosed with Obstructive Sleep Apnea." *Top Clin Nutr*. 2010;25;172-179.
- McDoniel, Hammond, "A 24-Week Randomized Controlled Trial Comparing Usual Care and Metabolic Based Diet Plans in Obese Adults." *International Journal of Clinical Practice*. 2010; 64; 11, 1503-1511.
- Medical Home News: Thought Leader's Corner 2011-2015

## EDUCATION AND PRESENTATIONS

- [Screening Social Needs and Support: Lessons from the Field](#). Visible Network Labs. Nov 9, 2021.
- AHRQ 30<sup>th</sup> Anniversary Primary Care Meeting video, Scott Hammond, Caitlin Barba, 2021.
- PCPCC Conference, Panel Participant: "Whole Person Care: Demonstrating What Works with Integration of Behavioral Health and Primary Care." November 5, 2019. Washington, DC.
- American College of Psychiatry annual meeting video, Caitlin Barba, 2019.
- "Your patients are waiting for Integration Behavioral Health and Primary Care." SIM Conference. 3/7/2019.
- "Westminster Medical Clinic." NRPA Conference. 2018
- "PCMH Transformation: 10 Years Experience." ECER Conference. 2018.
- "Westminster Medical Clinic." CMGMA luncheon. 11/14/2017.
- Swedish Family Medicine Residency Rotations. 6 residents for monthly rotation in a PCMH/Population health-focused setting. 2015-Present.
- "Westminster Medical Clinic." Visitors from South Korea to learn what they can do to assist their national demonstration project in management of chronic diseases. 8/22/2017.
- "PCMH: Concepts and Practice" – Developed and hosted 2-week elective for 4<sup>th</sup> year medical students at University of Colorado, School of Medicine. 2011, 2016, 2018, 2019.
- Teaching organization hosting students from the University of Colorado. Professional schools, 2010-present:
  - University of Colorado School of Medicine
  - University of Colorado Skaggs School of Pharmacy
  - Colorado School of Public Health
  - Red Rocks Community College. Sponsored by Colorado Academy of Family Physicians.
- Over 150 presentations on PCMH and Medical Neighborhood in multiple states including Patient-Centered Primary Care Collaborative, American College of Physicians, AAFP Scientific Assembly, Institute for Healthcare Improvement, 4<sup>th</sup> Annual Medical Home Summit.

## RESEARCH PARTICIPATION

- An Evaluation of the SHARE Approach Model. University of Colorado, School of Medicine. 2021-2022.
- A Qualitative Evaluation of Clinical Implementation of Shared Decision Making. Matlock. University of Colorado 2019.
- RAND-AMA study of behavioral health integration. Friedberg. 2019 (current)
- Coordination within medical neighborhoods: Insights from the early experiences of Colorado patient-centered medical homes. Alidina, Shehnaz et al. *Health Care Manage Rev*, 2016, 41(2), 101-112.
- Measurement for Performance Improvement Physician Practices..AHRQ and Rand Corporation. 2016
- The Cost of Sustaining a Patient-Centered Medical Home: Experience from 2 States. Magill, Michael et al. *Annals of Family Medicine*, Volume 13, No 5. Sept-Oct 2015.
- Advancing Care Together by Integrating Behavioral Health & Primary Care. *Journal of the American Board of Family Medicine*, Volume 28, Supplement. September - October 2015.
- Research and evaluation in the transformation of primary care. *American Psychologist*, Peek, C.J.; Cohen, Deborah J; deGruy III, Frank V . Vol 69(4), May-Jun 2014, 430-442. doi:10.1037//a0036223
- Integrating Behavioral and Physical Health Care in the Real World: Early lessons for Advancing Care Together. Davis, Bijalet al. *J Am Board Fam Med*. 2013; 26:588-602.

## POSTERS

- Westminster Medical Clinic's Patient Profile: A Designed Pilot Study. 2012. Elaine Trahan.
- Concept to Practice: Physician-Hospital Compact to Improve Communication and Documentation. 2011. Bridgett Binford.
- Team Concept to Practice: Building a "Medical Neighborhood". 2010. Caitlin Barba.
- Watch WT Med Gem Case Study: Westminster Medical Clinic. 2010.
- The Relationship Between Eating Behaviors and Daytime Somnolence in Obese Adults. SO McDoniel, RS Hammond. 2010.

## PUBLISHED ACKNOWLEDGEMENTS & INTERVIEWS

- *Behavioral Health: The new frontier in primary care. Medical Economics. Dec 2016*
- *Comprehensive Primary Care Pathways Guide 2014, Centers of Medicare & Medicaid Innovation, U.S. Department of Health and Human Service. 7/15. [http://downloads.cms.gov/files/cmml/pathways\\_july2015.pdf](http://downloads.cms.gov/files/cmml/pathways_july2015.pdf)*
- HealthLeadersMedia. "Orthopedics: From Fragmentation to Integration." 12/14
- Colorado Health Matters. Quality Report: Physicians. Patient Centered Medical Home. Doctors Nationally Recognized for Exceptional Care. R. Scott Hammond, MD, and Robin Smith, DO. Colorado Business Group on Health. 2014.
- Denver Post, Your Hub "Health Care Reform Thrives". 6/12/14
- Brighton Standard Blade. "Health care reform thriving in Adams County". 6/11/14
- *Mandatory Audits for All Medical Home Neighbors*, Population Health Advisor research and analysis, The Advisory Committee 2013
- Wall Street Journal, Why America's Doctors Are Struggling to Make Ends Meet, 3/15/12
- Dorland Health, "How the Medical Home Overcomes Barriers to Care Coordination 3/27/2012
- Colorado Healthcare News, "The PCMH and the Medical Neighborhood: Working Together to Improve Transitions of Care". Jan 2012
- *Practices in the Spotlight, The Medical Home and Diabetes Care. Patient-Centered Primary Care Collaborative 2011 [www.pcpcc.org](http://www.pcpcc.org)*
- *Core Value, Community Connections: Care Coordination in the Medical Home. Patient-Centered Primary Care Collaborative 2011 [www.pcpcc.org](http://www.pcpcc.org)*
- *Care Coordinating Care in the Medical Neighborhood: Critical Components and Available Mechanisms*, Agency for Healthcare Research and Quality June 2011
- *Care Coordination: Reducing Care fragmentation in Primary Care*. Safety Net Medical Home Initiative Report, 2011.
- CAFPN News, "Colorado Physicians Create a Medical Neighborhood". Summer 2011 (Journal of Colorado Academy of Family Physicians)
- Health Policy Solutions, Behavioral health coaching key to doctors' success, 9/21/11
- Health Team Works Blog: *PCMH-Hospital Committee Strives to Improve Quality, Reduce Healthcare Costs*, 2011.
- Colorado Medicine (Journal of Colorado Medical Society)
  - *Case Study of a Medical Home*. July/August 2011
  - *Systems of Care/Patient-centered Medical Home Initiative: Two-year project brings improved awareness, trend toward adoption*. Sept/Oct 2011
  - *Welcome to the Neighborhood: ACP defines role of specialists with the PCMH*. Nov/Dec 2010
- AAFP News Now (American Academy of Family Physicians newsletter)
  - Health IT Forges Medical Neighborhoods as FPs Collaborate with Specialists, 8/16/13.
  - FPs Carry PCMH Model Forward on State, Local Levels, 8/31/11.
- The Patient-Centered Medical Home Neighbor: *The interface of the Patient Centered Medical Home with Specialty/Subspecialty Practices*. Position paper. American College of Physicians 2010.
- Health Elevations, *Going Home... More businesses Promote 'Medical Homes'*. Summer 2010 (Quarterly Journal-Colorado Health Foundation)
- Home is Where the Real BP Readings Are. Family Practice News v.39, No.2. 2009